



2019 GRATITUDE REPORT

ONE TEAM

At CHEO there is a ONE TEAM philosophy. That approach is part of our DNA and drives every aspect of our work.

We want YOU and all our community partners to know YOU are a big part of our ONE TEAM.





Unwavering dedication to our kids

Dear friends,

Every year our annual report is a time of reflection for me and the Board Chair. This year, it is impossible to look back without acknowledging what is happening in our world. Today marks the third week that CHEO Foundation staff have been working from home due to the COVID-19 pandemic. We must do all we can to mitigate the cancellation of our special events, workplace and at-the-cash campaigns, the loss of parking revenue, volatile stock markets and job uncertainty that affects our donations large and small. It's a strange and challenging time in our history to say the least.

What we know for certain is that your engagement in 2019 brought many of our events and fundraisers to record-breaking levels. This community has always been generous and energetic in its support for CHEO, but last year was something special to witness. Registration and participation at marquis events were higher than ever, ticket purchases in the Dream of a Lifetime Lottery surpassed all projections, community involvement in neighbourhood get-togethers, lemonade stands and school presentations had CHEO Bear running from smiling crowd to smiling crowd all year round. And you responded generously to our direct mail, email and social media campaigns which are so



important for helping us reach our goals. Because of this unwavering dedication to CHEO you have ensured that we are ready to meet the needs of every child and youth that comes through our doors.

Donations that came to us online, over the phone, in the mail or were delivered in person all contributed to a financially strong year for the CHEO Foundation. What does that really mean? It means that CHEO is ready to serve patients with a variety of diseases, conditions, disabilities, mental health crises and so much more.

Thanks to you, staff can screen patients and families for COVID-19 and still respond to the daily needs required of this region's only pediatric hospital. Whether it is ensuring children receive their chemotherapy, an open heart surgery, a cast on a broken bone, a simple test or enrollment in one of hundreds of research studies, CHEO is equipped and ready to answer the call.

At CHEO there is a ONE TEAM philosophy. That approach is part of our DNA and drives every aspect of our work. We want YOU and all our community partners to know YOU are a big part of our ONE TEAM.

As you read through this annual report you will learn about the state-of-the-art equipment available, essential programs in progress and ground-breaking research happening today

KEVIN KEOHANE
PRESIDENT AND CEO
CHEO FOUNDATION



because of donor contributions. The CHEO Foundation is the conduit that brings your dollars where they can do the most good for every child and youth, allowing them to live their best life. We work side by side with donors, event organizers, corporate partners and volunteers to provide the financial support that helps CHEO do what needs to be done every day, every month, every year.

Without you, this work would not be possible. In good times and hard times you are part of what keeps CHEO moving forward. We are so grateful to you. I know this year will be different in many ways, but we are sure that the commitment to children, youth and families will not change. We are here for you now, as you have always been here for us. Let's keep working together to stay safe and healthy as we plan for a bright future. From everyone at CHEO, thank you for your continuing support.

Sincerely,

Kevin Keohane
President and CEO
CHEO Foundation

Peter O'Leary
Board Chair
CHEO Foundation

PETER O'LEARY
BOARD CHAIR
CHEO FOUNDATION





Preparation, solidarity, community and commitment

ALEX MUNTER
PRESIDENT AND CEO
CHEO

Oh what a year. When we turned the page last spring and set on a fresh path of new goals, objectives, and discoveries we never thought we would end with a world-wide pandemic that would have us put to the test all our expertise, physical and mental resources and our emergency planning preparation. What started as a somewhat typical year, took quite a turn. One that reminded us of the importance of preparation, solidarity, community and our commitment to always being there - providing the very best care to our patients and families.

Amid the chaos of the COVID-19 pandemic, we continued to receive ever so meaningful words of encouragement from our patients and families. Fifteen-year-old Mina has some inspiring words:

CHEO has been my hospital since I was born. When I was four weeks old your surgeons performed heart surgery on me, and saved my life. Ever since then I have been eternally grateful. I would like to say a big thank you for so many things including saving my life. But at this point in time I would like to thank you for helping people through the many ways that you keep our population healthy, both mentally and physically, especially as we are faced with COVID-19. It must be very difficult for you and your employees through this time when you are an essential service and you must stay open. We appreciate your willingness to continue to keep our population healthy and your courage to continue working during this uncertain time. We also appreciate you putting out reliable and trustworthy information quickly about what to do and how to stay healthy, as well as how we can help each other. What you do is noticed and deeply appreciated. Thank you for your tenacity and reliability.

Messages like these are one of the many reasons we continue to work through the tough times and always put our patients and safety first. They remind us that no matter how great the challenge is – we have a job to do and it is essential we do it.

Kids like Mina grow up with the love and support of her parents and the team at CHEO. She is one of thousands who drive us to deliver on our vision to provide the best life for every child and youth and to always seek new ways to make care better, safer, more accessible, more digital and more innovative.

Working together within our organization as well as with our community partners, we can continue to always put safety first and stay true to our mission. With your support, we are able to purchase specialized equipment for our children and conduct life-saving research that not only impacts our own community but communities all across the world. Thank you for your part in our story.

Sincerely,

Alex Munter
President and CEO
CHEO



Discoveries today for healthier kids tomorrow

DR. JASON BERMAN
CEO AND SCIENTIFIC DIRECTOR
CHEO RESEARCH INSTITUTE

Dear Friends,

Every hour of the day, every day of the year, children and youth come through our doors. The most asked question from caregivers is, “what is wrong with my child?” For most parents during their time in our care, that question is answered. Unfortunately, that’s not always the case, and that’s where our work at the CHEO Research Institute begins.

At least before March 2020, and the coronavirus pandemic, it was where we began. Are things different in research now? Yes, but research doesn’t and cannot take a back seat in times like these. Investigators at the CHEO RI are engaged in the entire continuum of research around COVID-19, from investigating novel vaccine development to improving screening strategies to determining the mental health impact of social isolation and everything in between. COVID has required us to be creative, flexible and nimble in a way we never have before. However, this is what we are good at doing as researchers – recognizing an opportunity and applying evidence, knowledge and innovative strategies to solve problems and improve the health and quality of life of CHEO patients.

Research drives the decisions that leaders of nations and communities alike put in place to keep people safe. Research drives the procedures set out in healthcare centers, ensuring the most vulnerable patients, parents and guardians, are cared for in a way that keeps them, and their care teams as safe as possible.

For example, the research conducted at CHEO regarding the decontaminating of N95 masks shaped not only local policy but provincial and federal guidelines, as well. CHEO researchers engaged with all levels of government, as advisors and on task forces, to ensure CHEO healthcare providers would remain safe, lessons subsequently applied to colleagues across Ontario, Canada, and around the world.

Our team at the Research Institute was able to assist our clinical colleges with help from you! The enthusiasm with which the community has answered the call to sew cloth made masks for our #SewHelpful campaign, has been truly remarkable! Furthermore, Research Institute staff continue to assemble protective face shields from components printed by organizations and individuals in the community using 3-D printers.

The essence of research is asking questions, and working tirelessly as a team to interpret information to find answers. That hasn’t changed. The question became, “how can we get through this together?” Through your ongoing commitment, the community continues to be a big part of that answer. Together we can proudly say that despite COVID-19, we are continuing Discoveries Today for Healthier Kids Tomorrow.

Sincerely,

Dr. Jason Berman
CEO and Scientific Director
CHEO Research Institute



**What an impact you
have made to the lives
of children and youth
at CHEO**



X-ray equipment

General X-ray services at CHEO assist doctors in diagnosis, treatment and follow-up. These machines are the work horses of the hospital. Approximately 50,000 X-rays are performed at CHEO each year which keeps the machines running 24 hours a day, seven days a week, 365 days per year. CHEO has two X-ray machines, but at 15 years old, both are near the end of their lives. Thanks to community support CHEO will be able to purchase two new X-ray machines required to strengthen the medical imaging services available to children, youth and families and renovate the space where tests are performed. New equipment will enhance the pediatric nature of the hospital, providing the flexibility to produce



scans for the tiniest infant as well as the largest adolescent. These machines will also have the slimmest borderlines (thin edges) so that children will be able to more easily access the detector field. X-ray technology is a vital part of the care that CHEO provides to patients and by upgrading this technology, donor dollars are giving the patients at CHEO access to the high quality of support they deserve.

Thanks to CHEO's ongoing partnership with the LCBO's wonderful staff and generous customers, and most recently the very successful 2019 holiday season campaign, new X-ray equipment was purchased for CHEO. Thank you!

Cutting-edge technology

Generous donors keep CHEO equipped with cutting-edge technology. Far from being a luxury, these devices modernize treatment for patients, delivering better results often with less stress. That is certainly the case with the new Fibroscan, a device purchased with the help of community funds, which can detect and measure fibrosis (scarring) and hardness in the tissue of the liver. Before acquiring the Fibroscan, this required a biopsy or exploratory surgery. Now, a patient's liver can be scanned in 10 minutes in the most minimally invasive way. This reduces stress on the patient, and there is no recovery period needed. Inpatients can be tested at their bedside, and those coming into CHEO for testing spend minimal time in the hospital. For patients with cystic fibrosis, kidney or liver disease and others, this is an enormous improvement in treatment and care.



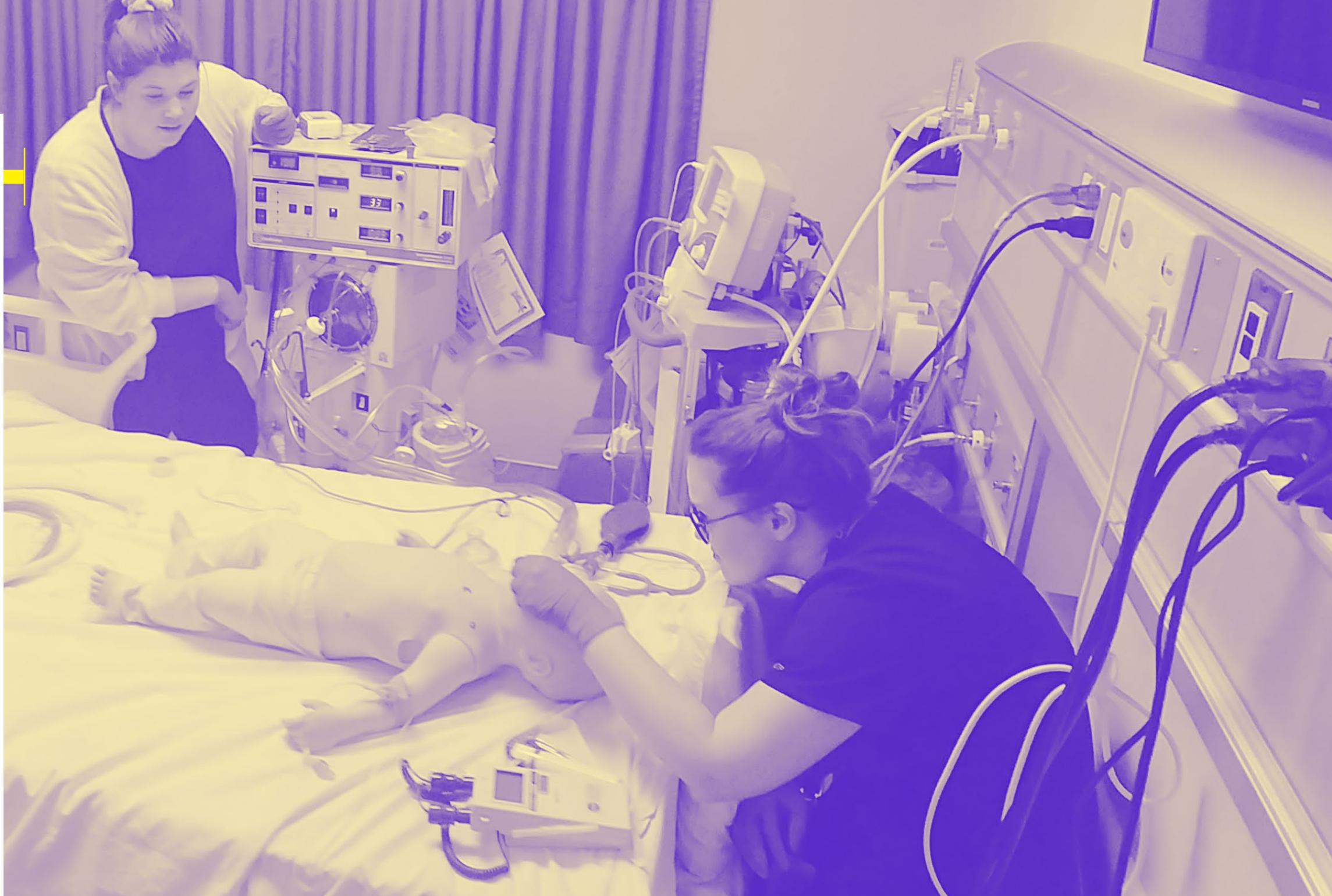


Silent saw

The new “silent saw” purchased with donor dollars this past year for CHEO’s Body Shop in the Orthopedics Clinic is making a bit of a buzz – but just a little bit. This portable technology is a vast improvement over the previous generation of fixed saws. The older, much louder saws made cast removals upsetting for newborns, toddlers, children and youth with sensory sensitivities. The new saw is smaller, quieter and enables cast removals to be done at the bedside if need be. Thanks to this new technology, staff at CHEO are able to keep the stress to a minimum for patients and caregivers alike.

Simulation training

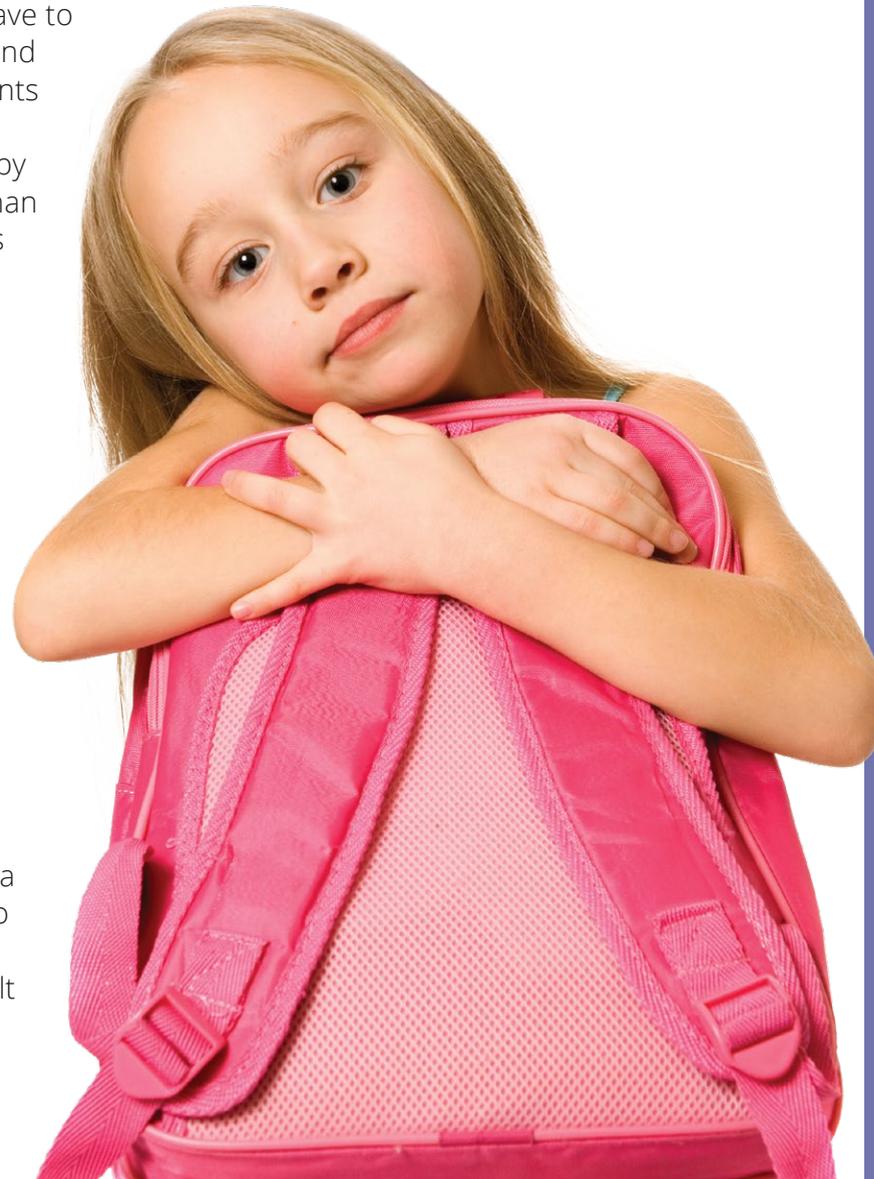
Simulation-based training is the practice of putting health care professionals in real-life situations that are controlled so that they can practice in real-time, using actual equipment without risk to patients. This allows procedures to be attempted, new instruments to be used, team work can be strengthened, all while the life and death stakes of an actual emergency are avoided. Being able to create situations that mimic respiratory issues, cardiopulmonary arrest, seizures, injuries, shock and other acute conditions that can occur in the Emergency Department or intensive care units requires specialized equipment including a "SIM Baby." These anatomically accurate dolls are available at CHEO so that staff can learn to respond with confidence in critical situations. Having the most up-to-date simulators is a crucial part of training and skills development. CHEO has been the grateful recipient of donor dollars which has allowed the purchase of a new SIM Baby model. As CHEO brings new resources into the hospital, outgoing models are sent to areas where they can continue to be of service to medical teams intent on maintaining the highest level of emergency care and support.



Chemotherapy pumps

Treating cancer calls for more than chemotherapy, radiation and the many other procedures available thanks to advances in medicine. It takes a collaborative approach that puts patients and families first. It takes clear communication and it takes creativity. No two patients are alike, no family situations are the same and to fight an ever-changing disease like cancer you have to use your imagination. Sometimes the solutions are complex and cutting edge, and sometimes they are beautifully simple. Recently, CHEO began giving some patients who have relapsed with Acute Lymphoblastic Leukemia (ALL), chemotherapy at home using specialized pumps that deliver a controlled amount of chemotherapy drugs slowly through their existing PICC line. These devices are slightly bigger than an insulin pump, the kind used by many diabetes patients. These chemo pumps can be carried in a fanny pack or backpack and they allow patients to leave the

hospital and continue their treatment at home. Surrounded by family, friends, pets and their favourite things, a young person's mental health, sleep and physical comfort are better. The medical team is able to keep close tabs on their progress, patients return to CHEO twice a week for short appointments in order to have their chemo medication refilled. Relapsed ALL is treated aggressively with many cycles of chemotherapy. The freedom to leave the hospital while receiving life-saving treatment keeps a family together in an environment where they feel most comfortable and in control. Unfortunately, there is a significant cost per unit. Chemo pumps, funded by donors, are a real solution to a very difficult problem.



Exercise testing equipment

An exercise test is an important investigation and management tool for children and adolescents with a variety of heart conditions. Exercise testing at CHEO has two components, exercise equipment (most commonly a treadmill) and the monitoring/recording system. Children seven years and older take a formal exercise test on the treadmill to determine how much activity they can perform safely on a regular basis. As they are exercising they are being monitored by cardiology staff for any problems that may arise. During this test their heart's electrocardiogram is being recorded for later analysis by a cardiologist. Monitoring over time may indicate whether a patient's heart condition is improving with medication, is stabilizing after surgery, or is getting worse.

Exercise testing is used to diagnose heart rhythm problems that might otherwise go undetected. This is because some arrhythmias may not be present at rest or during low levels of activity and are only evident on an electrocardiogram during the stress of an exercise test. In these types of conditions the exercise test is the most effective way to see whether medical treatments are preventing any life-threatening heart irregularities. Donor dollars have helped CHEO to modernize the area where these tests are performed and equipped the team with new treadmill technology.

Mental health care

In recent years, CHEO has been experiencing an increase in the number of children and youth with suicidal thoughts. Suicide remains the second leading cause of death in adolescence. One in five teens reported that they seriously considered suicide in the past year; two-thirds of youth with suicidal thoughts will not tell anyone about those thoughts.

Staff at CHEO are continually looking for ways to help young patients and their families. This includes the implementation of innovative, donor-funded programs like "Head to Toe." This program ensures that health professionals speak with all youth 12 and older, within four hours of their admission to hospital for any reason, about current or past suicidal thoughts. This allows medical staff to initiate a thorough mental health assessment so that mental health struggles don't fall through the cracks. This program is quite simply saving lives.

CHEO Foundation funds helped to launch this project, and with continued support, add a full time registered nurse (RN) on inpatient surgery and hematology/oncology units. This position ensures that each unit's nursing and physician staff receive training and support on how to ask about suicidal thoughts and how to respond, continuing to move forward with CHEO's vision of the best life for every child and youth.

When a youth screens positively, these funds ensure that a mental health assessment performed by the full time RN forms the basis of a collaboration with the youth and family to deliver the supports and resources they need.





Research at CHEO

There are a wide range of studies happening at CHEO every day, most of which could not happen without the generous support of donors.

For example, some parents whose children have cerebral palsy wonder if their child will ever walk. They can take comfort in knowing that Dr. Anna McCormick and her team are working on a pilot study using a **robotic gait trainer** to promote mobility in children with disabilities. Through funding from the CHEO Foundation, these parents are now seeing results from innovative research that incorporates new technology.

Parents of youth with major depressive disorder who are told their child is treatment resistant have asked, "Is there anything else we can do?" Dr. Kathleen Pajer and her team are researching the effects of **magnetic stimulation**, a non-invasive, non-pharmacological treatment to improve the mental health status of these children.

Living with a rare disease without a diagnosis is a long and frightening journey. At CHEO, the internationally-recognized **Care4Rare** team is focused on improving the clinical care for families with rare disease across Canada and around the world. Using state-of-the-art genetic technology to identify the gene abnormalities that cause rare disease, 200 physicians and 100 scientists from around the globe work with CHEO to advance rare disease research and uncover personalized treatment options for patients and families worldwide.



There are about 7,000 rare genetic diseases that impact more than one million Canadians and their families.

- 66% of these diseases cause significant disability;
- 75% affect children;
- More than 33% of those affected will die before their fifth birthday;
- Almost all have no standard treatment plan;
- Over 33% of these diseases remain unsolved, meaning their genetic cause is unknown;
- 100% of donations are leveraged to produce the results needed to attract further funding which gives each dollar the power of \$15.

The focus of the HALO group's research is to promote and assess **healthy active living** among children and youth by identifying, examining and addressing environmental, behavioural, psychosocial, and biological factors related to healthy active living and obesity in children and youth. Data from this research is used to develop, implement, and evaluate strategies to prevent, manage, and treat obesity and lifestyle-related diseases in children and youth.

In 2019, the **HALO Research Group** ranked first in the world in physical activity and sleep research. Additionally, HALO Scientist Dr. Jean-Philippe Chaput and HALO Director Dr. Mark Tremblay are the first and second most prolific researchers

in the world in this area. Donor dollars make it possible for these scientists, and many others working in different areas of study at the CHEO Research Institute, to continue uncovering new knowledge that will improve treatment for children and youth in our region and around the world.

When Dr. Jason Berman arrived at CHEO in 2019 to become the CEO and Scientific Director of the CHEO Research Institute, he brought his zebrafish and opened **The Berman Lab**, the only lab in Canada focused on using zebrafish to study cancer. Despite their appearance, these small tropical zebrafish are genetically very similar to humans. They have all the same genes, cells and tissues as humans which allows researchers to study genetic diseases like cancer. Thanks to their translucent skin, researchers can observe how cancer tumours grow and how they respond to experimental interventions. Also, zebrafish reproduce very quickly which means hundreds or thousands of fish and multiple generations can be tested at one time. This innovative work includes the transplantation of human cancer cells into zebrafish and genome editing to introduce specific human mutations. This pioneering work puts the CHEO Research Institute at the forefront of cancer research, attracting gifted scientists from all over the world and complimenting the work of other labs across the country.





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Financials

Statement of Management's Responsibility for Financial Statements



Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Foundation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management intends to liquidate the Foundation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Foundation's financial reporting process. The Board carries out this responsibility principally through its Finance Committee, whose members are appointed by the Board.

The Finance Committee meets with management and the external auditors to discuss internal controls over the financial reporting process, auditing matters and financial reporting issues, and to satisfy itself that each party is properly discharging its responsibilities. The Finance Committee reports its findings to the Board for consideration when approving the financial statements for issuance to the members in the Annual Report.

Kevin Keohane
President and CEO
CHEO Foundation

Steve Read
Vice President, Finance and Administration
CHEO Foundation



Statement of financial position

Children's Hospital of Eastern Ontario Foundation

Incorporated under the laws of the Province of Ontario

As at December 31

	2019 \$	2018 \$
ASSETS		
Current		
Cash and cash equivalents	13,406,049	12,306,934
Short-term investments	1,930,593	2,629,624
Interest and other receivables	1,584,702	1,550,827
Prepaid expenses	27,937	52,570
Total current assets	16,949,281	16,539,955
Long-term investments	78,480,984	67,289,687
Capital assets, net	48,392	58,589
Other assets	122,450	122,450
	95,601,107	84,010,681
LIABILITIES AND FUND BALANCES		
Current		
Accounts payable and accrued liabilities	3,800,009	4,583,436
Total current liabilities	3,800,009	4,583,436
FUND BALANCES		
General Fund	18,683,317	13,577,075
Restricted Fund	26,061,345	20,776,142
Endowment Fund	47,056,436	45,074,028
Total fund balances	91,801,098	79,427,245
	95,601,107	84,010,681

Statement of operations and changes in fund balances

Children's Hospital of Eastern Ontario Foundation

Year ended December 31

	General Fund		Restricted Fund		Endowment Fund		Total	
	2019	2018	2019	2018	2019	2018	2019	2018
	\$	\$	\$	\$	\$	\$	\$	\$
REVENUE								
Lotteries	9,314,278	8,049,555	—	—	—	—	9,314,278	8,049,555
Fundraising	10,998,520	10,696,402	7,835,087	7,691,848	372,425	904,619	19,206,032	19,292,869
Investment income	7,631,544	336,071	1,156,242	31,111	1,492,033	41,111	10,279,819	408,293
Parking and miscellaneous revenue	4,578,751	4,510,828	—	—	—	—	4,578,751	4,510,828
	32,523,093	23,592,856	8,991,329	7,722,959	1,864,458	945,730	43,378,880	32,261,545
EXPENSES								
Direct expenses	8,802,304	7,840,076	229,442	196,769	—	—	9,031,746	8,036,845
Revenue, net of direct expenses	23,720,789	15,752,780	8,761,887	7,526,190	1,864,458	945,730	34,347,134	24,224,700
Indirect expenses								
Other fundraising expenses	3,274,506	3,097,388	—	—	—	—	3,274,506	3,097,388
Administrative expenses	1,639,318	1,366,858	—	—	—	—	1,639,318	1,366,858
Excess of revenue over expenses before grants	18,806,965	11,288,534	8,761,887	7,526,190	1,864,458	945,730	29,433,310	19,760,454
Grants to Children's Hospital of Eastern Ontario, Children's Hospital of Eastern Ontario Research Institute and Roger Neilson House								
Capital and programs	—	875,363	16,908,646	13,805,405	—	—	16,908,646	14,680,768
Contribution of services	—	100,070	150,811	39,960	—	—	150,811	140,030
	—	975,433	17,059,457	13,845,365	—	—	17,059,457	14,820,798
Excess (deficiency) of revenue over expenses and grants for the year	18,806,965	10,313,101	(8,297,570)	(6,319,175)	1,864,458	945,730	12,373,853	4,939,656
Fund balances, beginning of year	13,577,075	12,392,008	20,776,142	18,077,465	45,074,028	44,018,116	79,427,245	74,487,589
Interfund transfers	(13,700,723)	(9,128,034)	13,582,773	9,017,852	117,950	110,182	—	—
Fund balances, end of year	18,683,317	13,577,075	26,061,345	20,776,142	47,056,436	45,074,028	91,801,098	79,427,245



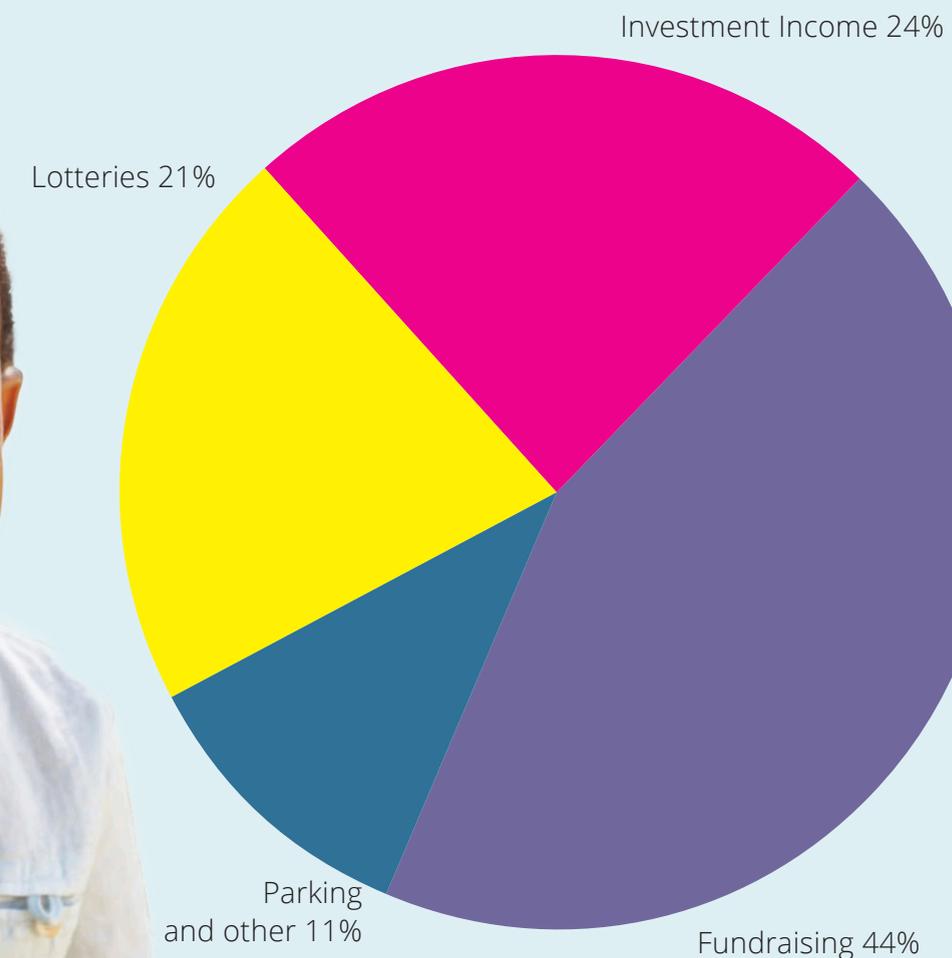
Statement of cash flows

Children's Hospital of Eastern Ontario Foundation

Year ended December 31

	2019 \$	2018 \$
OPERATING ACTIVITIES		
Excess of revenue over expenses before grants	29,433,310	19,760,454
Grants to qualified donees	(17,059,457)	(14,820,798)
Add (deduct) items not affecting cash		
Amortization	10,197	18,488
Investment income	(10,033,063)	(256,746)
Donated shares	(545,220)	(713,096)
Other non-cash items	86,017	57,347
	1,891,784	4,045,649
Net change in non-cash working capital balances related to operations	(792,669)	1,707,741
Cash provided by operating activities	1,099,115	5,753,390
INVESTING ACTIVITIES		
Withdrawals from (deposits to) externally managed investments	—	(2,000,000)
Cash used in investing activities	—	(2,000,000)
Net change in cash and cash equivalents during the year	1,099,115	3,753,390
Cash and cash equivalents, beginning of year	12,306,934	8,553,544
Cash and cash equivalents, end of year	13,406,049	12,306,934

Revenue summary





Family of Four

Amy Lavier has a friendly and open way of sharing her family's story. It's not an easy one, but it is beautiful.

Amy and her husband Pres were excited to start their family so when Pres was deployed to Afghanistan it put things on hold. A helicopter crash landed Pres back in Canada which led to their son Cameron being born in February of 2012. Amy has often thought that the gift of Cameron's birth was made possible by extraordinary circumstances.

And Cameron was an extraordinary baby; happy and easy going, with an amazing ability to make a friend. Amy saw it so many times, "you'd take one look at him and be hooked." This family was thriving and enjoying life.

In November of 2014 Cameron mentioned pain "in my bum." Crohn's disease runs in the family so Amy and Pres asked for a referral to CHEO. Many theories were considered, including a milk allergy, but Cameron didn't eat dairy and all tests came back clear.

By November of 2015 Cameron was visibly limping but there were still no answers and the family was frustrated. In the spring, Cameron saw a chiropractor where manipulation around his tailbone brought a large lump to the surface. The family rushed to the Emergency Department.

There were many tests and theories until an MRI ordered to check for arthritis revealed that Cameron had cancer. The news was a devastating



shock and the prognosis was bone-chilling. Cameron's cancer was a rare malignant rhabdoid tumour, and it was stage 4. The tumour that had been making it hard for Cameron to walk and sit was 11 cm long and had metastasized to his lungs and lymph nodes.

The summer of 2016 was spent at CHEO, the medical team was hopeful, they were treating for a cure. But Cameron's little body was struggling. Doctors kept trying, and there were some improvements, but the cancer was virulent. On November 1, 2016 Cameron went to Roger Neilson House for respite. The next day the medical team said they were now treating for comfort. Cameron was sleeping more, his behaviour was changing and on November 4, 2016 he passed away surrounded by his family.

What makes parents like Amy and Pres share their heartbreak? Maybe because Cameron was so smart, kind and loving. Maybe because they decided to have another child and the miracle that is Matty arrived. Maybe to let other families know they are not alone. It could be all of these things anchored

in the pride parents take in their child and the joy of saying their name and celebrating their life.

Amy and Pres have gone further to honour Cameron's life with an endowment fund through Forever CHEO supporting oncology research and CHEO's Family Assistance Fund. Their vision is to increase research into hard tumours like Cameron's and to support families grappling with the costs of food, shelter and transportation that make a cancer diagnosis even harder.

Cameron will always be part of this family, his picture is in every room of the family home, Matty knows his big brother and talks to him often. Amy says she feels she has two sons, "one who lives here with us, and one who lives in heaven."

There is sadness in this story, it's easy to feel that Cameron's life was too short, but this family focuses on the quality of his life. Amy recalls, "I promised him that I would spend the rest of my life making sure his life meant something." For everyone who hears this story and who understands the pride these parents take in their two sons, it is impossible to see Cameron Lavier's life as anything but meaningful.

Mission Statement

To further the physical, mental and social well-being of children and their families in eastern Ontario and western Quebec by raising, managing and dispersing funds.

Donor Bill Rights

To assure that our donors and prospective donors can have full confidence in the CHEO Foundation we declare that all donors have the following rights:

1. To be informed of the CHEO Foundation's mission, of the intended use for donated resources, and of the capacity for donations to be used effectively for their intended purpose.
2. To be informed of the identity of the CHEO Foundation's governing board, and to expect the board to exercise prudent judgement in its stewardship responsibilities.
3. To have access to the CHEO Foundation's most recent financial statements.
4. To be assured their gifts will be used for the purposes for which they were given.
5. To receive appropriate acknowledgement and recognition.
6. To be assured that information about their donations is handled with respect and with confidentiality to the extent required by law.
7. To expect that all relationships with individuals representing organizations of interest to the donor will be professional in nature.
8. To be informed whether those seeking donations are volunteers, employees of the CHEO Foundation, or hired solicitors.
9. To have the opportunity for their names to be deleted from mailing lists.
10. To feel free to ask questions when making a donation and to receive prompt, truthful and forthright answers.

Thank YOU

